# Intelligent Manufacturing Systems

Global Research and Business Innovation Program



Outcomes of a World Café on Industry 4.0 – subtopic simulation during the World Manufacturing Forum in Monterrey / Mexico on November 9<sup>th</sup>, 2017





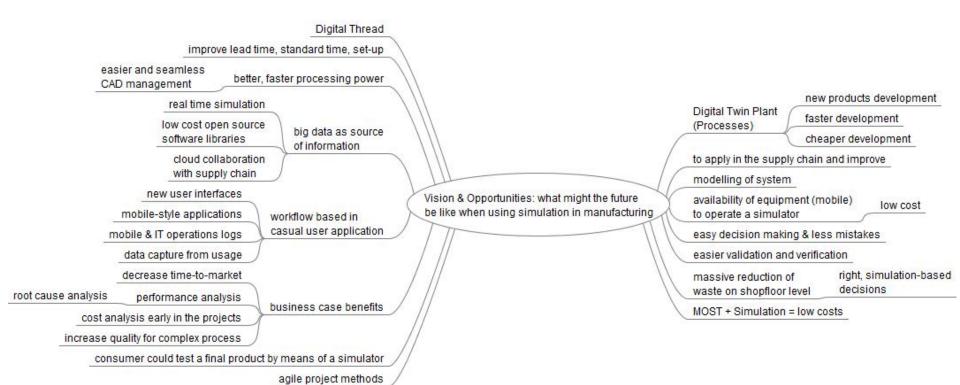


- World Manufacturing Forum in Monterrey / Mexico
- November 9th, 2017
- subtopic: simulation
- answers from 10 manufacturing experts from all over the world
- core questions:
  - vision and opportunities: "What might the future be like when using simulation in manufacturing?"
  - o drivers: "What are drivers that foster the use of simulation?"
  - o obstacles and barriers:
    "What are obstacles and barriers are preventing us from using simulation in manufacturing?"
- result 1: mind maps on 3 questions above
- result 2: answers assigned to 7 fields of influencing factors





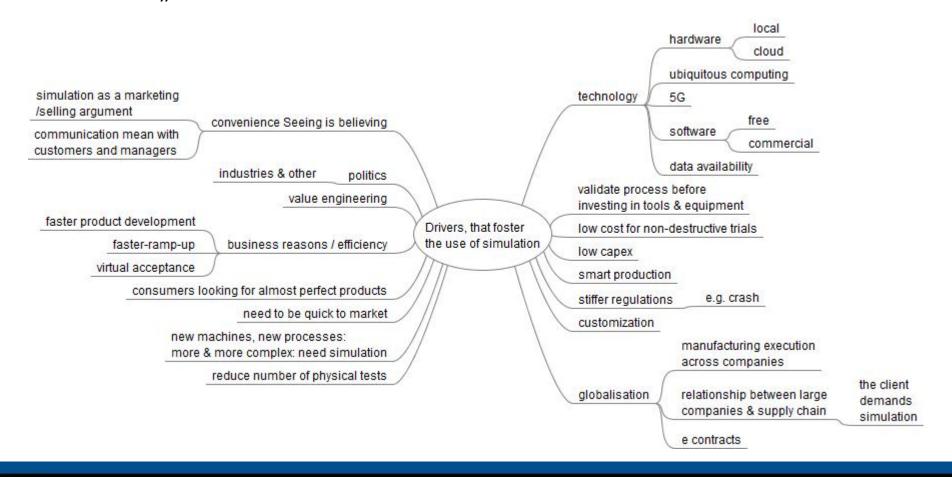
vision and opportunities: "What might the future be like when using simulation in manufacturing?"







• drivers: "What are drivers that foster the use of simulation?"







 obstacles and barriers: "What are obstacles and barriers are preventing us from using simulation in manufacturing?"







### Simulation: market and business models as

### Vision & Opportunities

- decrease time-to-market
- business case benefits due to
  - performance analysis: root cause analysis
  - cost analysis early in the projects
  - increased quality for complex processes
- cost analysis early in the projects
- consumer could test a final product by means of a simulator
- cheaper development due to digital twin plant
- massive reduction of waste on shopfloor level (through right, decision-based decisions)
- MOST + simulation = low costs

#### **Drivers**

- virtual acceptance
- need to be quick to market
- relationship between large companies & supply chain: the client demands simulation
- low cost for nondestructive trials
- low capex
- simulation as a marketing/selling argument

### Obstacles & Barriers

large amount of different simulators





### Simulation: processes and working methods as

### Vision & Opportunities

- digital thread
- improve lead time, standard time, set-up
- decrease time-to-market
- cloud collaboration with supply chain
- increased quality for complex processes
- agile project methods
- digital twin plant (processes) for
  - o new products development
  - o faster development
  - o cheaper development
- to apply in the supply chain and improve it
- easy decision making and less mistakes
- easier validation and verification

### **Drivers**

- faster product development (requires simulation)
- faster ramp-up (requires simulation)
- value engineering
- reduce number of physical tests
- validate processes before investing in tools & equipment
- smart production
- communication mean with customers and managers

#### **Obstacles & Barriers**

large amount of different simulators





### Simulation: technologies as

### Vision & Opportunities

- easier and seamless CAD management through better/faster processing power
- real-time simulation
- low-cost open source software libraries
- new user interfaces
- mobile-style applications
- workflow based in casual user application
- modeling of system
- availability of equipment (mobile) to operate a simulator (at low cost)

### **Drivers**

- new machines, new processes: more & more complex: need simulation
- hardware local & cloud
- ubiquitous computing
- 5G
- software free & commercial
- data availability

- usually complex mathematics behind simulation (-> make it simple?); sometimes not existing -> need for new models
- non-mature technology (digital models
- lack of interoperability
- sensors not developed for some operations
- not considering ergonomics





### Simulation: data availability as

### Vision & Opportunities

- big data as source of information
- mobile & IT operations logs
- data capture from usage

#### **Drivers**

- 5G
- ubiquitous computing

- digital patrol / security of data
- data ownership
- costs and performance is confidential
- sensors not developed for some operations





### Simulation: qualifications as

### Vision & Opportunities

- easy decision making and less mistakes
- easier validation and verification

#### **Drivers**

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- skills of simulation people: usually have no knowledge of manufacturing processes
- skills of designers [not sufficient]
- usually complex mathematics behind (-> make it simple?); sometimes not existing -> need for new models
- customers don't know how to operate simulation
- large amount of different simulators
- lack of students to support





### Simulation: society as

### Vision & Opportunity

- consumer could test a final product by means of a simulator
- massive reduction of waste on shop floor level (through right, decision-based decisions)

#### Driver

- consumers looking for almost perfect products
- customization
- globalization
- manufacturing execution across companies
- relationship between large companies & supply chain: the client demands simulation
- e-contracts
- convenience "seeing is believing":
  - simulation as a marketing/selling argument
  - communication mean with customers and managers

### Obstacle & Barrier

lack of students to support





### Simulation: laws and politics as

### Vision & Opportunities

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#### **Drivers**

- politics will foster the use of simulation for industries and other sectors
- stiffer regulations, e.g. crash

- missing standards
- regulations:
  - acceptance only with physical prototype
  - acceptance of training only with physical product





### Project ideas gathered for simulation in manufacturing

#### **Project cluster 1:**

- to simulate the effect of a kiln upon sintering different ceramics compositions
- to simulate the behavior of different advanced ceramic composites under high temperature and erosion conditions

#### **Project cluster 2:**

- training cook book: process, methods and tools to implement simulations in a factory (including change management) & lessons learned
- 4. from physical real-time data to real-time simulation:
  - problem identification
  - experimental progress
  - parametric modeling
  - automatic set-up
  - automatic comparison
  - problem solving

#### **Project cluster 3:**

- ontology-based simulation modeling (e.g. machining center + robot + AGV) -> then...
- 6. simulation standardization
  - shared validation data
  - shared best practices
- 7. manufacturing processes simulation toolbox, covering most used conventional processes

#### **Project cluster 4:**

- 8. open source solution for
  - factory layout
  - overall simulation
  - integration with models
  - digital twin integration
  - VR
- 9. design of ergonomic motor to work evaluation
- 10. standardization & best practices of user interfaces
- 11. interactive, real-time simulations with VR and AR
- 12. collaborative, remote working environment for simulation
- 13. the augmented operator, supported by simulation